



October 23, 2017

Robert L. Norfolk

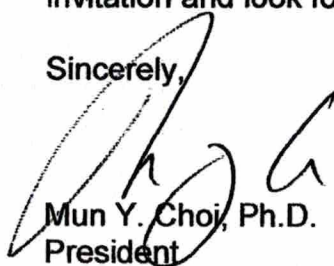
Dear Mr. Norfolk:

It is with great pleasure that I advise you that the faculty of the University of Missouri-St. Louis and The Board of Curators of the University of Missouri have voted to confer upon you the degree of Doctor of Humane Letters *Honoris Causa*. The degree will be awarded at a commencement ceremony to be held on the UMSL campus on a mutually agreeable date.

If you accept this invitation, you will hear further from Chancellor Tom George concerning upcoming dates for commencement ceremonies and details of the event. Under the rules of our governing board, this honorary degree cannot be conferred *in absentia*. We do request that both the nomination and its acceptance be kept confidential until announced by the university shortly before the ceremony.

It is a pleasure to invite you to the St. Louis campus to be recognized by the University of Missouri for your contributions. I welcome your acceptance of this invitation and look forward to hearing from you.

Sincerely,



Mun Y. Choi, Ph.D.
President

MC:ab

c: Board of Curators Chair Maurice B. Graham
Chancellor Thomas F. George